

Thesis Evaluation Criteria

Your thesis will be graded according to the formal requirements of the University of St.Gallen. ([BA/MA](#))
In addition, the following grading criteria will be used.

1) **STRUCTURE.** You must include all of the following sections:

- Summary
- Table of Contents (incl. Figures and Tables; Abbreviations)
- Introduction (Motivation, Research Question)
- Literature Review (Comprehensive, objective and in-depth academic literature; leading up to your research question/model, and/or set of testable hypotheses)
- Methods (Research design, research methods, empirical approach/techniques)
- Analysis (Findings – quantitative and/or qualitative; providing evidence)
- Discussion (Insights of your results; connecting it back to literature; limitations and future research)
- Conclusion
- References
- Appendix

2) **CONTENT.** Your thesis also needs to meet the following requirements:

- Cohesion and coherence of your narrative, including a clear logical thread (“Red Thread”); your arguments must be focused, concise, relevant, and complete. Avoid going off topic.
- Depth of your study; the most common mistake that people make is trying to tackle a very broad issue. Narrow your topic, set boundaries around your investigation, and go deep. This will make your work much more interesting.
- Rigor of your literature review and methods; your work must be scientific in its approach, robust, and objective (don’t rely on a few key citations only).
- Degree of difficulty; your work should have an appropriate degree of difficulty (e.g. in theory or methods), to reflect your capability to conduct independent research.
- Novelty of research question and insights; your work should be interesting and new, going beyond what we already know.
- Relevance to practice; your work should have insights and impact on practice.
- Comprehensible and clear writing; your work should be written in the active (not passive) tense, be clear and concise, clearly communicating your meaning, and free of grammatical and other errors.
- Tables, graphs, and figures should be self-evident and contribute to communicating your ideas and insights; only add them when they make sense.
- Meet all the formal requirements set out by the University (e.g. page length, font size, line spacing, bibliography, etc).



Recommended literature for writing scientific papers

- Blaikie, N. (2000): *Designing Social Research*, Blackwell: Oxford
- Ebster, C. (2003): *Wissenschaftliches Arbeiten für Wirtschafts- und Sozialwissenschaftler*, 2. Aufl., WUV-Univ.-Verl.: Wien
- Jacob, R. (1997): *Wissenschaftliches Arbeiten: eine praxisorientierte Einführung für Studierende der Sozial- und Wirtschaftswissenschaften*, Westdt. Verl.: Opladen
- Kelemen, M.; Bansal P. (2002): *The Conventions of Management Research and their Relevance to Management Practice*, *British Journal of Management* 13(2): 97-108
- Metzger, C. (2004): *Lern- und Arbeitsstrategien: ein Fachbuch für Studierende an Universitäten und Fachhochschulen*, 6. überarb Aufl., Sauerländer: Aarau
- Punch, K. (2000): *Developing Effective Research Proposals*, Sage: London
- Whetten, D. (1989): *What constitutes a theoretical contribution*, *Academy of Management Review* 14(4): 490-495
- Eco, U. (2020). *Wie man eine wissenschaftliche Abschlußarbeit schreibt: Doktor-, Diplom- und Magisterarbeit in den Geistes- und Sozialwissenschaften*. utb GmbH.